CONTENTS

Acknowledgments vii
Contributors ix

1 Military Transformation in NATO: A Framework for Analysis
   Theo Farrell and Terry Terriff 1

2 The Rise of Military Transformation
   Frans Osinga 14

3 Innovating within Cost and Cultural Constraints: The British
   Approach to Military Transformation 1
   Theo Farrell and Tim Bird 35

4 From Bottom-Up to Top-Down Transformation: Military
   Change in France
   Sten Rynning 59

5 The Rocky Road to Networked and Effects-Based Expeditionary
   Forces: Military Transformation in the Bundeswehr
   Helko Borchert 83

6 Innovating on a Shrinking Playing Field: Military Change in
   The Netherlands Armed Forces
   Rob de Wijk and Frans Osinga 108

7 The Innovation Imperative: Spain’s Military Transformation
   and NEC
   Antonio Marquina and Gustavo Díaz 144
8 Transformation through Expeditionary Warfare:
Military Change in Poland
Olaf Osica 167

9 The Diffusion of Military Transformation to
European Militaries
Terry Terriff and Frans Osinga 187

Notes 211
Index 251